BUDGET REPORT FOR THE YEAR ENDING AUGUST 31, 2024

Education Act, Sections 139(2)(a) and 244]

0152 Calgary Girls' School Society

Legal Name of School Jurisdiction

Unit C 7239 Flint Road SE Calgary AB AB T2H 1G2; 403-252-0702 x. 101; Susan Penner@mycgcs.ca

Contact Address, Telephone & Email Address

BO	ARD CHAIR
Christine Jackson	Clashon
Name	Signature
SUP	ERINTENDENT
Judy Grey Gray &	Sony
Name	Signature
SECRETARY TR	EASURER OF TREASURER
Susan Penner	Sugan Tenner
Name	Signature
Certified as an accurate summary o	f the year's budget as approved by the Board
of Trustees at its meeting held or	May 17, 2023 .

School Jurisdiction Code:	152	
achool auristiction Code.	102	

TABLE OF CONTENTS

	Page
BUDGETED STATEMENT OF OPERATIONS & ALLOCATION OF EXPENSES (BY OBJECT)	3
BUDGETED SCHEDULE OF PROGRAM OPERATIONS	4
BUDGETED SCHEDULE OF FEE REVENUE	5
PROJECTED STATEMENT OF CHANGES IN ACCUMULATED OPERATING SURPLUS	6
SCHEDULE OF USES FOR ACCUMULATED SURPLUSES AND RESERVES	7
BUDGETED SCHEDULE OF ACCUMULATED SURPLUS FROM OPERATIONS	8
PROJECTED STUDENT STATISTICS	9
PROJECTED STAFFING STATISTICS	10

Legend:

Blue Data input is required

Pink Populated from data entered in this template (i.e. other tabs)

Green Populated based on information previously submitted to Alberta Education

Grey No entry required - the cell is protected.

White Calculation cells. These are protected and cannot be changed.

Yellow Flags to draw attention to sections requiring entry depending on other parts of the s

HIGHLIGHTS, PLANS, ASSUMPTIONS AND RISKS SUMMARY- 2023/2024 BUDGET REPORT

The following were presented to the Board and approved as underlying the budget. These key points and assumptions used in development of the budget take into consideration the economic environment of the jurisdiction, focus on anticipated changes from current year, and are realistic and consistent with the three year Education Plan. At a minimum, they disclose key budget assumptions, financial & business risks, and specific strategies explaining how this budget will support the jurisdiction's plans.

Budget Highlights, Plans & Assumptions:

Consolidation of BelAire Campus into Lakeview will take place by School Start Sept 2023 or at latest November, 2023.

Weighted Moving Average enrollment 500.4 (Actual enrollment 515)

WMA adjustment of \$146,630 was discounted (reduced) should the WMA enrollment calculation come in lower than 500.4

Transportation Funding was discounted based on funding tests on 2022/2023 ridership numbers and addresses.

Transportation: 11 Routes; 350 riders

All Staff Benchmarked and adjusted to market/industry - salary and benefits

Certificated Staff - 31.2 FTE (Superintendent at 1.0 FTE)

Uncertificated Staff - 9.9 FTE

School based contracted services: Psychologist, Family Support, and OT - \$40,000

Complex Classroom - Fully utilize grant as CGCS will have 18 severe coded students and 95 Mild/Moderate which is 22% of the student enrollment

French as another Language funding

New Curriculum Funding

Lease funding support to Lease North Glenmore Community center's gym

OHS - Public works to help stay compliant; goal to have all staff certified in First Aid by yearend 2024 - \$10,000

Personal Learning and Graduate Studies provision for all staff to continually improve

Significant Business and Financial Risks:

Should the consolidation not happen by at the latest November, 2023, this budget will be impacted and will go into deficit position.

Enrollment is the primary risk to Calgary Girls' School Society as in the past few years a number of new schools have been built in and around the primary SW catchment areas. CGCS reputation is also recovering from the Transportation issues from 2022/2023.

Transportation poses a financial risk to Calgary Girls' School Society as we transport students from all quadrants of the city. In 2022/2023 school year, close to 30 students left CGCS due to lack of bus drivers for the routes - which created 90 minute delays each way. Alberta Education Funding has CGCS receiving funding of \$506,624. This was reduced by \$40,000 in anticipation that ridership will be lower than the preliminary funding model which is based on 2019/2020 ridership. Should riders drop below 350, this will impact the Transportation Grant/Fee revenue assumptions. Last of all, CGCS has changed vendor providers in hope to secure more reliable and less of the issues in Transportation.

March 31, 2023, CGCS was given approval for 4 portables and office modernization. These two projects may not be completed in 2022/2023 which means spill over into 2023/2024. Amortization of CMR funds were not included in 2023/2024 due to this reason. For a project to be amortized in 2023/2024 for CGCS, it would need to be concluded by Aug 31, 2023. The CMR amortization will effect 2024/2025 budget cycle. At this time of submission the funding amounts have not been disclosed to CGCS.

BUDGETED STATEMENT OF OPERATIONS for the Year Ending August 31

	Approved Budget 2023/2024	Approved Budget 2022/2023	Actual Audited 2021/2022
REVENUES			
Government of Alberta	\$ 5,821,673	\$5,975,748	\$6,007,443
Federal Government and First Nations	\$ -	\$0	\$0
Property taxes	\$ -	\$0	\$0
Fees	\$ 551,800	\$678,035	\$519,001
Sales of services and products	\$ 2,000	\$0	\$0
Investment income	\$ 13,000	\$10,000	\$8,605
Donations and other contributions	\$ -	\$0	\$2,557
Other revenue	\$ 2,000	\$20,000	\$24,071
TOTAL REVENUES	\$6,390,473	\$6,683,783	\$6,561,677
EXPENSES			
Instruction - ECS	\$ -	\$0	\$0
Instruction - Grade 1 to 12	\$ 4,650,931	\$4,807,381	\$4,789,967
Operations & maintenance	\$ 535,818	\$989,507	\$1,086,776
Transportation	\$ 846,810	\$737,300	\$694,749
System Administration	\$ 356,914	\$296,595	\$306,766
External Services	\$ -	\$86,500	\$0
TOTAL EXPENSES	\$6,390,473	\$6,917,283	\$6,878,258
ANNUAL SURPLUS (DEFICIT)	\$0	(\$233,500)	(\$316,581

BUDGETED ALLOCATION OF EXPENSES (BY OBJECT) for the Year Ending August 31

		Approved Budget 2023/2024	Approved Budget 2022/2023	Actual Audited 2021/2022
XPENSES				
Certificated salaries	\$	3,014,563	\$3,076,050	\$2,993,174
Certificated benefits	\$	695,470	\$609,800	\$664,481
Non-certificated salaries and wages	\$	575,780	\$600,630	\$486,944
Non-certificated benefits	\$	95,126	\$95,630	\$85,596
Services, contracts, and supplies	\$	1,985,780	\$1,945,441	\$2,169,04
Amortization of capital assets Supported Unsupported	\$ \$	23,754	\$579,932 \$0	\$442,237 \$36,785
Unsupported	\$	23,754	\$0	\$36,785
Interest on capital debt Supported	\$	-	\$0	\$(
Unsupported	\$	-	\$0	\$0
Other interest and finance charges	\$		\$9,800	\$0
Losses on disposal of capital assets	\$	-	\$0	\$0
Other expenses	\$	-	\$0	\$0
TOTAL EXPENSES		\$6,390,473	\$6,917,283	\$6,878,258

BUDGETED SCHEDULE OF PROGRAM OPERATIONS for the Year Ending August 31

						Арр	roved Bud	Approved Budget 2023/2024)24				Actual Audi	Actual Audited
Œ	REVENUES		Instruction	ction		Operations			Svetem	External			707	77
		ū	ECS	Grade 1 to 12	Ť	Maintenance	Transp	Transportation	Administration		ces	TOTAL	Ε	TOTAL.
4	Alberta Education	<i>⊌</i>		\$ 4,484,918	49	526,218	49		\$ 343,913	89		\$ 5,821.673	\$	6,007,443
(2) A	Alberta Infrastructure - non remediation	69	,	69	*	,	4		9	so.		·	69	
(3)	Alberta Infrastructure - remediation	မာ	,	69	49	•	es-	•	59	↔			*	
(4)	Other - Government of Alberta	69		so.	49	•	69		es l	€9		1 69	69	
(5)	Federal Government and First Nations	60	,	바	69	*	67	1	59	49		69	63	ı
(8)	Other Alberta school authorities	69		49	69	,	69	•	69	₩			49	•
(3)	Out of province authorities	69,		49	⇔ ;		69		•	49		1	69	1
(8)	Alberta municipalities-special tax levies	*		**	69	,	ь		1	43	,	· • • • • • • • • • • • • • • • • • • •	69	•
(6)	Property taxes	₩	t	69	69	1	69			és				ı
(10)	Fees	49			199,300		69	352,500		63	,	\$ 551,800		519,001
(11)	Sales of services and products	69	ı	\$ 2	2.000 \$	٠	69		+9	69	,	\$ 2,000	69	
(12)	Investment Income	•		69	69		49		13,000	\$ 0	ý	\$ 13,000	€9	8,605
(13)	Gifts and donations	69	1	69	69		₩	٠	+9	es i	¥.	49	69	2,557
(14) F	Rental of facilities	69	٠	8	2,000 \$	•	69	٠	•	69	t	\$ 2,000	69	÷ t
(15) F	Fundraising	49	1	69	1	ı	6 7			↔		49	49	
(16)	Gains on disposal of tangible capital assets	9	1	69	69	t	69	,	9	69		·	69	
(11)	Other	69	٠	69	69	-	⊌9		•	49		\$	44	24,071
18)	TOTAL REVENUES	\$	ij	\$ 4,688,218	,218 \$	526,218	₩	819,124	\$ 356,913	69 69		\$ 6,390,473	9	6,561,677
	EXPENSES													
(19)	Certificated salaries	69	,	\$ 2,890,863	,863				\$ 123,700	\$		\$ 3,014,563	5	2,993,174
(50)	Certificated benefits	G		\$ 688	689,170				\$ 6,300	\$	•	\$ 695,470	so.	664,481
(21)	Non-certificated salaries and wages	₩		\$ 403	403,900 \$	23,400	€9	20,400	\$ 98,080	9	,	\$ 575,780	69	486,944
(22)	Non-certificated benefits	sh.	•	\$ 68	68,621 \$	3,310	w	8,310	\$ 14,885	\$ 20	•	\$ 95,126	6 3	85,596
(23)	SUB - TOTAL	67	1	\$ 4,052,554	554 \$	26,710	67	58,710	\$ 242,965	\$ 92		\$ 4,380,939		4 230 195
(24)	Services, contracts and supplies	69	٠		590,647 \$	499,508	69	788,100	\$ 107,525	\$ S		\$ 1,985,780		2,169,041
(22)	Amortization of supported tangible capital assets	69			69		69	٠	•	49	,	69	49	442,237
(26)	Amortization of unsupported tangible capital assets	**	٠	69	7,730 \$	9,600	69	•	\$ 6,424	\$ \$		\$ 23,754	(/)	36,785
(27)	Amortization of supported ARO tangible capital assets	₩	٠	₩	69		49	,		es ;		ı ы		
(28)	Amortization of unsupported ARO tangible capital assets	€9	٠	4	69 1	• ;	69		·	u»	٠	•9		
(53)	Accretion expenses	\$		₩.	69	,	69		9	69	٠	·		
(30)	Supported interest on capital debt	49	,	64	69		€9	٠	55	69		·	69	8
(31)	Unsupported interest on capital debt	69	1	ь	1	1	69	1	· •	6/9		υ υ	69	
(32)	Other interest and finance charges	69	٠	49	69	٠	69		49	69	•	·	69 (
	Losses on disposal of tangible capital assets	69	4	€9	693 1		69		9	69		•	ı.	
- 1	Other expense	4	1	1	-		-			-			69	, 6
- 1	TOTAL EXPENSES	69		4,6	-	535,818	**	846,810	\$ 356,914	-+		\$ 6,390,473	69	6,878,258
(36)	OPERATING SURPLUS (DEFICIT)	49		37	37,287 \$	009'6	69	(27,686)	₩	(1) \$			69	(316,581)

BUDGETED SCHEDULE OF FEE REVENUE for the Year Ending August 31

	Approved Budget 2023/2024	Approved Budget 2022/2023	Actual 2021/2022
<u>ees</u>			
TRANSPORTATION	\$352,500	\$400,000	\$311,955
BASIC INSTRUCTION SUPPLIES (Instructional supplies, & materials)	\$74,400	\$76,785	\$72,018
LUNCHROOM SUPERVISION & NOON HOUR ACTIVITY FEES	\$0	\$0	\$84,700
FEES TO ENHANCE BASIC INSTRUCTION			
Technology user fees	\$0	\$0	\$0
Alternative program fees	\$0	\$0	\$0
Fees for optional courses	\$0	\$0	\$0
ECS enhanced program fees	\$0	\$0	\$0
ACTIVITY FEES	\$78,500	\$0	\$50,328
Other fees to enhance education 2 Field trips per Grade per School year	\$36,900	\$114,750	\$0
NON-CURRICULAR FEES			
Extra-curricular fees	\$9,500	\$0	\$0
Non-curricular goods and services		\$0	\$0
NON-CURRICULAR TRAVEL	\$0	\$0	\$0
OTHER FEES (Describe here)	\$0	\$0	\$0
TOTAL FEES	\$551,800	\$591,535	\$519,001

PLEASE DO NOT USE "SCHOOL GENERATED FUNDS" AS A CATEGORY

and products" (rath	nounts paid by parents of students that are recorded as "Sales of services over than fee revenue). Note that this schedule should include only amounts and so it may not agree with the Statement of Operations.	Approved Budget 2023/2024	Approved Budget 2022/2023	Actual 2021/2022
Cafeteria sales, hot	unch, milk programs	\$0	\$0	\$0
Special events		\$0	\$0	\$0
Sales or rentals of o	ther supplies/services	\$0	\$0	\$0
International and out	of province student revenue	\$0	\$0	\$0
Adult education reve		\$0	\$0	\$0
Preschool		\$0	\$0	\$0
Child care & before	and after school care	\$0	\$0	\$0
Lost item replaceme	nt fees	\$0	\$0	\$0
Other (describe)	Other (Describe)	\$0	\$0	\$0
Other (describe)	Other (Describe)	\$0	\$0	\$0
Other (describe)	Other (Describe)	\$0	\$0	\$0
Other (describe)	Other sales (describe here)	\$0	\$0	
Other (describe)	Other sales (describe here)	\$0	\$0	
	TOTAL	\$0	\$0	\$0

152

PROJECTED SCHEDULE OF CHANGES IN ACCUMULATED OPERATING SURPLUS (SUMMARY)

for the Year Ending August 31

\$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$	\$0 \$0	\$0	Projected assumptions/transfers of operations - capital lease addition
\$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$	\$0		· America
\$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$	\$0		Projected reserve transfers (net) MINISTERIAL APPROVAL REQUIRED
\$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$			Budgeted unsupported debt principal repayment
\$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$		\$0	Budgeted changes in Endowments
\$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$	\$0		Budgeted board funded ARO liabilities - remediation
\$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$	\$0		Budgeted board funded ARO liabilities - recognition
\$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$	\$0		Budgeted amortization of supported ARO tangible capital assets
\$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$	\$0		Budgeted amortization of ARO tangible capital assets
\$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$	\$0		Budgeted capital revenue recognized - Other sources
\$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$	\$0		Budgeted capital revenue recognized - Other GOA
\$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$	\$0		Budgeted capital revenue recognized - Alberte Infrastructure
\$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$	\$0		Budgeted capital revenue recognized - Alberta Education
\$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$	(\$23,754)		Budgeted amortization of capital assets (expense)
\$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$	\$0	\$0	Budgeted disposal of unsupported ARO tangible capital assets
\$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$	\$6	\$0	Budgeted disposal of unsupported tangible capital assets
\$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$	\$0		Projected board funded ARO tangible capital asset additions
\$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$	\$0		Projected board funded tangible capital asset additions
\$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$		\$0	Budgeted surplus(deficit)
\$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$			2023/24 Budget projections for:
\$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$	\$252,885	\$820,792	Estimated Balances for August 31, 2023
\$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$	\$0	\$0	Estimated assumptions/transfers of operations - capital lease addition
\$0 \$0 \$0 \$0 \$0 \$180,000) (\$180,000) \$0 \$0 \$0 \$0			Estimated reserve transfers (net) MINISTERIAL APPROVAL REQUIRED
\$0 \$0 \$0 \$180,000) (\$180,000) \$0 \$0 \$0 \$0	\$0		Estimated unsupported debt principal repayment
\$0 \$0 \$0 \$180,000) (\$180,000) \$0 \$0 \$0 \$0		\$0	Estimated changes in Endowments
\$0 \$0 \$0 \$180,000) (\$180,000) \$0 \$0 \$0 \$0	\$0		Budgeted board funded ARO liabilities - remediation
\$0 \$0 \$0 \$0 \$0 \$180,000) (\$180,000) \$0 \$0 \$0 \$0	\$0		Budgeted board funded ARO liabilities - recognition
\$0 \$0 \$0 \$180,000) (\$180,000) \$0 \$0 \$0 \$0	\$0		Budgeted amortization of supported ARO tangible capital assets
\$0 \$0 \$0 \$180,000) (\$180,000) \$0 \$0 \$0 \$0	\$0		Budgeted amortization of ARO tangible capital assets
\$0 \$0 \$0 \$180,000) (\$180,000) \$0 \$0 \$0 \$0	\$0		Estimated capital revenue recognized - Other sources
\$0 \$0 \$0 \$0 \$0 \$180,000) (\$180,000) \$0 \$0 \$0 \$0	\$0		Estimated capital revenue recognized - Other GOA
\$0 \$0 \$0 \$0 \$0 \$180,000) (\$180,000) \$0 \$0 \$0 \$0	\$0		Estimated capital revenue recognized - Alberta Infrastructure
\$0 \$0 \$0 \$0 \$0 \$180,000) (\$180,000) \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0	\$442,237		Estimated capital revenue recognized - Alberta Education
\$0 \$0 \$0 \$180,000) (\$180,000) \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0	(\$479,022)		Estimated amortization of capital assets (expense)
\$0 \$0 \$0 \$180,000) (\$180,000) \$0 \$0 \$0 \$0 \$0 \$0	\$0	\$0	Budgeted disposal of unsupported ARO tangible capital assets
\$0 \$0 \$0 (\$180,000) (\$180,000) \$0 \$0 \$0 \$0 \$0	\$0	\$0	Estimated disposal of unsupported tangible capital assets
\$0 \$0 \$0 \$180,000) \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0	\$0		Projected board funded ARO tangible capital asset additions
\$0 \$0 \$0 \$0 \$180,000) \$0 \$180,000)	\$0		Estimated board funded capital asset additions
\$0 \$0		(\$180,000)	Estimated surplus(deficit)
0\$ 00\$	\$0	\$0	Opening balance adjustment due to adoption of PS 3280 (ARO)
Annahara (Annahara)	\$0	\$0	Prior period adjustment
(+			2022/2023 Estimated Impact to AOS for:
\$0 (\$338.878) (\$539.293) \$200.415 \$1,050.000	\$289,670	\$1,000,792	Actual balances per AFS at August 31, 2022
(5+6) RESERVES RESERVES	ASSETS	(2+3+4+7)	
ENDOWMENTS SURPLUS FROM UNRESTRICTED UNRESTRICTED OPERATIONS SURPLUS OPERATING CAPITAL	:	OPERATING SURPLUS/DEFICITS	
ACCUMULATED	INVESTMENT IN	ACCUMULATED	

SCHEDULE OF USES FOR ACCUMULATED SURPLUSES AND RESERVES for the Year Ending August 31

	Schoo
	paper k
	Clon C
1	ode:
	152

plus orby) Explanation O TCA Explanation					CHIDITA GIIIDITA	-						
Pulsa orb/y)				Unix	Unrestricted Surplus Usage Your Ended	age	Ope	Operating Reserves Usage Year Ended	9	2	Capital Reserves Usage Year Ended	
plus only) Explanation \$17,492 OTOCA Explanation \$20 Explanation \$20 \$20 Explanation \$20 \$20 Unaupported amortizatora contractora contr				31-Aug-2024	31-Aug-2025	31-Aug-2026	31-Aug-2024	31-Aug-2025	31-Aug-2026	31-Aug-2024	31-Aug-2025	31-Aug-2026
plus or/ly) Explanation 40 O TCAA Explanation 40 O TCAA Explanation 422,754 O TCAA Explanation 422,754 FO seeds amortization Explanation 50 Explanation 50	Projected opening balance			817.492	\$41,246	\$41,246	\$200,445	\$280,445	\$200,415	\$350,000	\$350,000	\$350,000
OTICA Explanation \$ 22,76 (NO assets annotization Explanation \$ 22,76 (NO assets annotization Explanation \$ 22,76 Explanation	Projected excess of revenues over expenses (surplus only)		meton	*5	\$0	8						
Desplanation Beglanation	Budgeted disposal of board funded TCA and ARO TCA		mation	8	\$0	şo		\$0	\$0	\$	\$6	8
NPC seeeds amoritation Explanation Don Explanation Expl	Budgeted amortization of capital assets (expense)	Expl	anation	\$23,764	\$0	\$0		\$6	\$0			
Explanation Explan	Budgeted capital revenue recognized, including ARO se		เกสชังก	\$0	\$0	\$0		55	\$5			
on Espération Expération Expération Unauporida innovitation la reptal reserves Techonology assal varioves Expération Exp	Budgeted changes in Endowments		anation	\$0	\$0	\$0		8	\$0			
Explanation	Budgeted board funded ARO labilities - recognition	Expl	ination	\$0	\$0	\$0		\$	\$0			
Explanation Umarportida innortication to capital reserves Techtonology asset renewal Explanation Exp	Budgeted board funded ARO labilities - remediation	Ефі	instion	\$0	\$0	\$0		80	\$0			
Unsupported annotication to capital reserves Explanation	Budgeted unsupported debt principal repayment	Eq.i	inaillon	\$0	\$0	\$0		8	\$0			
Explanation Explan	Projected reserves transfers (not)	G _{in}	ipported amortization to capital reserves	\$0	90	\$ 0	\$0	5	8	80	\$0	85
Explanation Explanation Cold creep, not salary increases Explanation	Projected assumptions/transfers of operations	Tect	onology asset renewal .	\$6	\$6	50	\$0	8	\$0	\$6	\$0	\$0
Explanation	increase in (use of) school generated funds	Eupl	mailon	\$0	8	\$0		8	30		\$6	\$0
Explaination Gold creep, not salary increases Explaination Explainati	New school start-up costs:	(PA)	nation	\$0	8	\$0		\$0	\$5		30	*0
Cord creep, not salary increases Explanation	Decentralized school reserves	E. C.	ination	\$0	**	\$0		\$0	\$0		\$0	30
Explanation Explan	Non-recurring certificated remuneration	ONIO	greep, not salary ingrasses	8	\$0	\$6		\$0	8			
Ecplanation Explanation	Non-recurring non-certificated remuneration	10	enedon	\$0	\$50	\$6		\$0	\$0			
Explanation Replanation Replanation Replanation Explanation	Non-recurring contracts, supplies & services	Eq.	anation	şo	8	5		\$0	\$0			
Explanation Explan	Professional development, training & support	deg	anation	\$0	*8	\$6		\$0	\$0			
Explanation Explan	Transportation Expanses	E-ph	enation	\$6	\$0	50		\$6	\$0			
Explanation Explan	Operations & maintenance	inco	sased insurance coats - unsupported	8	\$0	8		\$0	\$5			
Explanation	English language learners	E.yo.	anadon	\$5	\$0	\$0		\$0	\$0			
Explanation Explan	System Administration	фэ	anation	\$0	\$0	55		\$6	\$0			
Explanation Explan	OH&S / welinese progrems	Eup.	anation	\$5	\$0	\$0		\$0	0\$			
Explanation (Explanation (Expla	B & S administration organization / reorganization	DÇ.	enellon	*	60	\$0		\$6	30			
Espárnation (opplatn) (opp	Debl repsyment	Eφ	enation	\$0	\$0	\$0		\$0	\$0			
s (occolein) Esplanation ling & land Esplanation Techonology asset rereveal Esplanation Esplanation Esplanation Esplanation Esplanation Esplanation Esplanati	POM expenses	d a	anaton	so	\$0	\$5		8	8		\$0	\$6
Ing & isrd Espánation I edotonology assol resewel Espánation I edotonology assol resewel Espánation Espánati	Non-satery related programming costs (explain)	E-qa	ansion	\$0	\$0	\$0		\$5	\$			
Espănation I echonology Jasei renewal Techonology Jasei renewal Techonology Jasei renewal Espănation	Repairs & maintenance - School building & lend	E-sp	anation	\$0	\$0	\$0		\$6	\$0			
anaportedon Espánation g à equipment Espánation g) à equipment Espánation	Repairs & maintenance - Technology	E.	anatori	30	\$0	\$0		50	8			
on building Explanation g & equipment Explanation	Repairs & maintenance - Vehicle & transportation	D.	arradon	\$0	\$0	\$0		*0	\$6			
ny 6 equipment Espianation Espianation Espianation Espianation Espianation Espianation Espianation Espianation Espianation I echonology asset renewal Espianation Espianation Espianation Espianation Espianation Espianation Espianation Espianation Sepianation Espianation	Repairs & maintenance - Administration building	E P	agradion	\$1	8	\$		\$0	50			
iah) Esplanation Esplanation Esplanation Esplanation Esplanation Esplanation Esplanation Techonology asset renewal Esplanation Esplanation Esplanation Esplanation Esplanation Esplanation Esplanation Esplanation Esplanation Esplanation Esplanation Esplanation Esplanation Esplanation Esplanation Esplanation Esplanation Esplanation Esplanation Esplanation Esplanation	Repairs & maintenance - POM building & equipment	Eq.	lanadon .	\$0	\$	\$0		\$6	\$5			
Explanation Explanation Explanation Explanation I echonology asset resewel I echonology asset resewel Explanation	Ropain & maintenance - Other (explain)	E1-41	lamation	50	\$0	50		. \$6	8			
Explanation	Capital costs - School land & building	Exa	Manadon	88	8	\$6	\$0	\$0	\$0	\$0	\$0	\$0
Bona Espámeión Technology aset renewel Expáration	Capital costs - School modernization	Dec3	lenation	88	5	\$6	*	\$0	\$0	\$0	\$0	\$0
Explanation Technology assort renewal Explanation	Capital costs - School modular & additions	E AF	lanation	8	**	\$	\$0	\$0	80	\$0	. \$0	\$0
Techonology asset renewel Explanation	Capital costs - School building partnership projects	Ext	lanation	\$	\$0	8	\$0	\$0	\$0	\$0	98	\$0
Explanation	Capital costs - Technology	190	hanology used renewal	8	\$0	\$6	\$0	\$0	\$0	\$0	\$6	SO
Explanation	Capital coeta - Vehicle & transportation	Eq	la nation	8	80	\$D	\$0	50	\$0	\$0	\$0	\$0
anni Espaination Other row is appropriate Espaination Other row is appropriate Espaination	Capital costs - Administration building	Exp	lanation	*5	\$0	\$0	50	\$0	\$0	**	*	50
Explanation Explanation Explanation Other row is appropriate Explanation Explanation Explanation Other row is appropriate Explanation Other row is appropriate Explanation	Capital costs - POM building & equipment	E _q	tanation:	\$0	80	\$0	\$0	\$6	\$5	88	\$6	\$6
E-polareston E-polareston Coher row is appropriate E-polareston E-polareston Coher row is appropriate E-polareston E-polareston	Capital Costs - Furniture & Equipment	Ex	lanation	\$10	\$0	\$0	80	30	\$0	**	\$0	8
use the row only if no other row is appropriate Explanation use the row only if no other row is appropriate Explanation Explanation Explanation Explanation	Capital costs - Other	E.	amaton	\$0	\$6	\$0	5	\$0	\$	85	\$0	\$6
Explanation Explanation Explanation Explanation	Building loases	E S	danation	\$0	8	\$0		8	¥		\$0	\$0
Explanation Explanation Explanation Explanation	Other 1 - please use this row only if no other row is app		enation	\$0	50	\$0		\$0	30		\$0	\$0
Explanation Exclanation	Other 2 - please use this row only if no other row is app		lenation	\$6	\$0	\$6		\$0	8		\$0	\$0
Evoluer withou	Other 3 - please use this row only if no other row is app		itanation	\$5	\$0	\$0		\$0	\$0		\$5	. 50
Champion			Explanation	\$0	\$0	so		\$0	\$0	A. W.	\$6	50
Estimated closing behance for operating contingency \$41,246	Other 4 - please use this row only if no other row is appropriate			\$41,246	\$41,246	\$41,240	\$200,415	\$200,415	\$200,415	\$350,000	\$350,000	\$350,000

Total surplus as a percentage of 2024 Expenses
ASO as a secontrol of 2024 Expenses

9.28%

3.78%

3,78%

PROJECTED SCHEDULE OF ACCUMULATED SURPLUS FROM OPERATIONS (ASO) for the Year Ending August 31

	1	
ubbotal, preliminary projected operating reserves to cover operating deficit		
tojecijeć board funded langible capital sasets additions (including ARO) using both prestricted surplus and operating reserves	q.	
sudgeted disposal of unsupported tangible capital assets, including board funded ARO	•	
Aufgeted amortization of board funded tengible capital easets	(28,764)	
judgeted amortization of board funded ARO tangible capital assets	ar,	
sudgeted board funded ARO liabilities - recognition	•	
sudgeted board funded ARO liabilities - remediation		
tudgeted unsupported debt principal repayment		
rojected net transfer to (from) Capital Reserves		
The second secon	(23,764)	

This section will appear only if B7 is in a deficit position. If it is a deficit, it will show in blue.

PROJECTED STUDENT STATISTICS FULL TIME EQUIVALENT (FTE) ENROLLED STUDENTS

Budgeted Actual Actual 2023/2024 2022/2023 2021/2022 (Note 2)

les 1 to 12				
Eligible Funded Students:				
Grades 1 to 9	505	471	505	Head count
Grades 10 to 12				Head count
	EDE	471	505	Grade 1 to 12 students eligible for base instruction funding from Alberta Education.
Total	505	4/1	505	Close to 30 students left the school in 2022/2023 due to the
Percentage Change	7.2%	-6.7%		Transportation issue that CGCS faced/faces.
Other Students:				
Total		•	-	Note 3
Total Net Enrolled Students	505	471	505	
Home Ed Students			_	Note 4
Total Enrolled Students, Grades 1-12	505	471	505	
Percentage Change	7.2%	-6.7%		
Of the Eligible Funded Students:				
Objects with Occurs Dischilling	18	14	Q.	FTE of students with severe disabilities as reported by the board via PASI.
Students with Severe Disabilities	10	14		FTE of students identified with mild/moderate disabilities
Students with Mild/Moderate Disabilities	95	95	88	as reported by the board via PASI.
LY CHILDHOOD SERVICES (ECS)				
		_		ECS children eligible for ECS base instruction funding from Alberta Education.
			_	from Alberta Education. ECS children not eligible for ECS base instruction
Eligible Funded Children Other Children		-	-	from Alberta Education.
Eligible Funded Children Other Children		<u>-</u>	-	from Alberta Education. ECS children not eligible for ECS base instruction funding from Alberta Education.
Eligible Funded Children Other Children Total Enrolled Children - ECS		<u>-</u> - -		from Alberta Education. ECS children not eligible for ECS base instruction funding from Alberta Education. Minimum program hours is 475 Hours
Eligible Funded Children Other Children Total Enrolled Children - ECS Program Hours		- - - -	-	from Alberta Education. ECS children not eligible for ECS base instruction funding from Alberta Education.
Eligible Funded Children Other Children Total Enrolled Children - ECS Program Hours FTE Ratio				from Alberta Education. ECS children not eligible for ECS base instruction funding from Alberta Education. Minimum program hours is 475 Hours
Eligible Funded Children Other Children Total Enrolled Children - ECS Program Hours FTE Ratio			- - -	from Alberta Education. ECS children not eligible for ECS base instruction funding from Alberta Education. Minimum program hours is 475 Hours
Eligible Funded Children Other Children Fotal Enrolled Children - ECS Program Hours FTE Ratio FTE's Enrolled, ECS			- - -	from Alberta Education. ECS children not eligible for ECS base instruction funding from Alberta Education. Minimum program hours is 475 Hours
Eligible Funded Children Other Children Total Enrolled Children - ECS Program Hours FTE Ratio FTE's Enrolled, ECS Percentage Change			- - -	from Alberta Education. ECS children not eligible for ECS base instruction funding from Alberta Education. Minimum program hours is 475 Hours
Eligible Funded Children Other Children Total Enrolled Children - ECS Program Hours FTE Ratio FTE's Enrolled, ECS Percentage Change			- - -	from Alberta Education. ECS children not eligible for ECS base instruction funding from Alberta Education. Minimum program hours is 475 Hours Actual hours divided by 950
Eligible Funded Children Other Children Total Enrolled Children - ECS Program Hours FTE Ratio FTE's Enrolled, ECS Percentage Change Home Ed Students Total Enrolled Students, ECS	- 0.0%	0.0%	- - -	from Alberta Education. ECS children not eligible for ECS base instruction funding from Alberta Education. Minimum program hours is 475 Hours Actual hours divided by 950
Citing ble Funded Children Other Children Total Enrolled Children - ECS Program Hours FTE Ratio FTE's Enrolled, ECS Percentage Change Home Ed Students Total Enrolled Students, ECS Percentage Change	- 0.0%	0.0%	- - -	from Alberta Education. ECS children not eligible for ECS base instruction funding from Alberta Education. Minimum program hours is 475 Hours Actual hours divided by 950
Citing ble Funded Children Other Children Total Enrolled Children - ECS Program Hours FTE Ratio FTE's Enrolled, ECS Percentage Change Home Ed Students Total Enrolled Students, ECS Percentage Change	- 0.0%	0.0%	- - -	from Alberta Education. ECS children not eligible for ECS base instruction funding from Alberta Education. Minimum program hours is 475 Hours Actual hours divided by 950
Other Children Total Enrolled Children - ECS Program Hours FTE Ratio FTE's Enrolled, ECS Percentage Change Home Ed Students Total Enrolled Students, ECS	- 0.0%	0.0%	- - -	from Alberta Education. ECS children not eligible for ECS base instruction funding from Alberta Education. Minimum program hours is 475 Hours Actual hours divided by 950 Note 4

NOTES:

- 1) Enrolment is to be completed WHEREVER APPLICABLE and are 'as at September 30th' for each year.
- 2) Budgeted enrolment is to be based on best information available at time of the 2023/2024 budget report preparation.
- 3) Other Grade 1 to 12 students that are not eligible for base instruction funding from Alberta Education include First Nations students living on reserves for which tuition fee payments are made from Band or AANDC (Code 330), students younger than 5 1/2 or older than 20, and out-of-province and foreign students.
- 4) Because they are funded separately, Home Education students are not included with total net enrolled students. Home Education Kindergartens, under ECS, do not apply to charter schools.

PROJECTED STAFFING STATISTICS FULL TIME EQUIVALENT (FTE) PERSONNEL

IFICATED STAFF	Total Un	C4 - FF	2022/23	nion Staff	2021/22 Total Unio	n Staff	Notes
		ion Staff	Total Ur	won Statt	Total Unio	n Stati	NOSS.
School Based	30	_	32		30	- т	Feacher certification required for performing functions at the school levi
Non-School Based	1	_	1				Seacher certification required for performing functions at the system/central office level.
Total Certificated Staff FTE	31.2	Ţ	33.2		30.4		TE for personnel possessing a valid Alberta teaching certificate or equivalency.
	-6.0%		9.2%		2.6%		
Percentage Change	-0.0%	-	5.2. A	_	2.07		
If an average standard cost is used, please disclose rate:		_		_			
Student F.T.E. per certificated Staff	16.1858974	_	1419%	_	1661%		
ertificated Staffing Change due to:						ıf	f thers is a negative change impact, the small class size initiative is to
							nclude any/all teachers retained.
Enrolment Change							
Other Factors	(2)						2022/2023 is overstated; 1 STD and 1 Maternity leave (plus eplecements) in 32.2 FTE
Total Change	(2.0)					Υ	rear-over-year change in Certificated FTE
reakdown, where total change is Negative:							
Continuous contracts terminated	:	-				F	TES
Non-sermanent contracts not being renewed							FTES
	(2)					re	2022/2023 is overstated; 1 STD and 1 Maternity leave (plus eplacements) in 32.2 FTE
Other (retirement, attrition, etc.)	4					В	Breakdown required where year-over-year total change in Certificated TE is 'negative' only.
Other (retirement, attrition, etc.) Total Negative Change in Certificated FTEs Fleque note that the information in the Certificated Number of Teachers Removement, Full time	section below only	- Includes C		per of Teach		_	
Total Negative Change in Certificated FTEs Please note that the information in the Certificated Number of Teachers Permanent - Full time Permanent - Part time	(2.0) section below only (=	19 3		<u>21</u> -	-	
Total Negative Change in Certificated FTEs Please note that the information in the Certificated Number of Teachers Permanent - Full time Probationary - Full time	(2.0) section below only	includes C	19	eer of Teach	21	-	
Total Negative Change in Certificated FTEs Please note that the information in the Certificated Number of Teachers Permanent - Full time Permanent - Part time	2.0) section below only 19 3 6	=	19 3 3		1 4	-	
Total Negative Change in Certificated FTEs Please note that the information in the Certificated Number of Teachers Permanent - Full time Probationary - Full time Probationary - Part time	19 3 6	=	19 3 3		21 1 4		
Total Negative Change in Certificated FTEs Pieses note that the information in the Certificated Number of Teachers Permanent - Full time Permanent - Pert time Probationary - Full time Temporary - Full time Temporary - Part time	19 3 6	=	19 3 3		21 1 4 1	- - -	Personnel support students as part of a multidisciplinary team with eachers and other other support personnel to provide meaningful
Total Negative Change in Certificated FTEs Please note that the information in the Certificated Number of Teachers Permanent - Full time Permanent - Pert time Probationary - Full time Temporary - Full time Temporary - Part time Temporary - Part time	19 3 6	=	19 3 3		21 1 4 1	- - - - - tr	eachers and other other support personnel to provide meaningful nstruction
Total Negetive Change in Certificated FTEs Piesse note that the information in the Certificated Number of Teachers Permanent - Full time Permanent - Pert time Probationary - Full time Probationary - Pert time Temporary - Pert time Temporary - Pert time ERTIFICATED STAFF shuctional - Education Assistants	19 3 6 3	=	19 3 3 3 7		21 1 4 1 3 2	- - - - - - - -	eachers and other other support personnel to provide meaningful
Total Negative Change in Certificated FTEs Please note that the information in the Certificated Number of Teachers Permanent - Full time Permanent - Pert time Probationary - Full time Temporary - Full time Temporary - Pert time Temporary - Pert time ERTIFICATED STAFF alructional - Education Assistants atructional - Other non-certificated instruction	19 3 6 3 2	=	19 3 3 3 7 7		21 1 4 1 3 2	P	eachers and other other support personnel to provide meaningful instruction Personnel providing instruction support for schools under 'instruction'
Total Negative Change in Certificated FTEs Please note that the information in the Certificated Number of Teachers Permanent - Full time Permanent - Pert time Probationary - Full time Temporary - Full time Temporary - Part time Temporary - Part time ERTIFICATED STAFF atructional - Education Assistants atructional - Other non-certificated instruction perations & Maintenance	19 3 6 3 2	=	19 3 3 3 7 7		21 1 4 1 3 2	- - - - - - - - - - - - - - - - - - -	eachers and other other support personnel to provide meaningful natruction Personnel providing instruction support for schools under "instruction" program areas other than EAs
Total Negative Change in Certificated FTEs Please note that the information in the Certificated Number of Teachers Permanent - Full time Permanent - Part time Probationary - Full time Probationary - Part time Temporary - Part time Temporary - Part time ERTIFICATED STAFF altractional - Education Assistants abructional - Other non-certificated instruction perations & Maintenance ansportation - Bus Drivers Employed	19 3 6 3 2 2 3 4 0		19 3 3 3 7 7	*	21 1 4 1 3 2	P &	sechers and other other support personnel to provide meaningful netruction Personnel providing instruction support for schools under 'instruction' program areas other than EAs Personnel providing support to maintain school facilities Sue drivers employed, but not contracted Other personnel providing direct support to the transportion of students
Total Negative Change in Certificated FTEs Please note that the information in the Certificated Number of Teachers Permanent - Full time Permanent - Part time Probationary - Full time Probationary - Part time Temporary - Full time Temporary - Part time Temporary - Part time ERTIFICATED STAFF atructional - Education Assistants atructional - Other non-certificated instruction perations & Maintenance anaportation - Bus Drivers Employed anaportation - Other Staff	19 3 6 3 2 2 3 4 0	=	19 3 3 3 7 7	*	21 1 4 1 3 2		eschere and other other aupport personnel to provide meaningful netruction Personnel providing instruction support for schools under 'instruction' program areas other than EAs Personnel providing support to meintain school facilities due drivers employed, but not contracted Other personnel providing direct support to the transportion of students and from school other than bus drivers employed
Total Negative Change in Certificated FTEs Please note that the information in the Certificated Number of Teachers Permanent - Full time Permanent - Part time Probationary - Full time Probationary - Part time Temporary - Pull time Temporary - Pert time Temporary - Pert time ERTIFICATED STAFF abuctional - Other non-certificated instruction perations & Mointenance cansportation - Bus Drivers Employed	19 3 6 3 2 2 3 4 0		19 3 3 3 7 7	*	21 1 4 1 3 2		eachers and other other support personnel to provide meaningful natruction Personnel providing instruction support for schools under 'instruction' program areas other than EAs Personnel providing support to meintain achool facilities Bus drivers employed, but not contracted Diber personnel providing direct support to the transportion of students and from achool other than bus drivers employed Personnel in System Admin, and External service areas. TE for personnel not possessing a valid Alberts teaching certificate or
Total Negative Change in Certificated FTEs Please note that the information in the Certificated Number of Teachers Permanent - Full time Permanent - Part time Probationary - Full time Probationary - Part time Temporary - Full time	19 3 6 3 2 2 3 4 0		19 3 3 3 7 7	*	21 1 4 1 3 2		eachers and other other support personnel to provide meaningful natruction. Personnel providing instruction support for schools under 'instruction' program areas other than EAs. Personnel providing support to meintain school facilities. Bus drivers employed, but not contracted. Other personnel providing direct support to the transportion of students and from school other than bus drivers employed. Personnel in System Admin, and External service areas.

School Jurisdiction Code:	152

	System Admin Expense Limit %							
0152	Calgary Girls' School Society	5.00%						